AN URGENT REQUEST FOR ACTION TO OUR LEADERS

Alberta and Saskatchewan must take immediate action to prioritize local jobs and obtain greater autonomy within confederation.

A global pandemic has, inconceivably, led to even greater attacks on our people and industries.

We were already facing an international energy strategy designed to bring us to our knees. Our farmers are facing greater trade barriers. To top it off, we are enduring federal policies hamstringing our ability to grow our traditional and emerging industries and welcome the world to our borders.

Vigorous efforts of four generations towards a fairer federation have yielded nothing. The federal government continues to favour central Canadian provinces in policy decisions because it is to their political advantage.

The cumulative result is economic and social challenges fanning the flames of separation like nothing in our history. It is your duty to start taking steps towards a fair confederation immediately.

Here is what we recommend as the most important initial steps:

1. A Fair Formula for National Transfers: No longer being subject to confusing, unfair and unresponsive transfer programs like equalization and fiscal stabilization. We will no longer disproportionally support the rest of Canada. Instead we will reinvest more of our own dollars in our provinces for better health care, education, green technology, social supports and economic diversification.

Possible Timeline: Referendum on Equalization by the end of 2020

2. **An Alberta Pension Plan:** Modelled after the Quebec Pension Plan, an Alberta plan to keep payroll taxes low, since our workers are younger than the rest of Canada. Lower payroll taxes will help us attract more businesses and jobs here as well.

Saskatchewan should also consider joining to create a shared 'Buffalo Pension Plan'.

Possible Timeline: Mid 2021

3. **Provincial Tax Collection Plans:** Creating high-paying jobs that otherwise would be in Ottawa while starting to assert control over the distribution of taxes generated in our provinces.

Possible Timeline: By the end of 2020

4. A Review of Trade and Immigration Policies: To attract new people and investment to our borders, we need to determine how Alberta and Saskatchewan could unilaterally negotiate our own international trade deals and immigration policies apart from Ottawa's control.

Possible Timeline: By the end of 2020

5. **The Buffalo Corridor:** Create unobstructed port access for landlocked Alberta and Saskatchewan with fiber optics, transmission lines, roads and pipelines. Hostile government policy has restricted our constitutional right to tidewater markets and threatened our way of life.

Possible Timeline: Investigate unilateral options to establish the corridor and present a plan for use of federal commerce power by spring 2021.

That's why we're asking all leaders from municipal, provincial, Indigenous, non-profit, union, community, business, media and more to get on board and release a public statement supporting urgent actions for a stronger and more independent Alberta and Saskatchewan.

In summary, our identity and way of life is under attack in Canada. Our heritage as traders, innovators and keepers of the land is slowly being destroyed.

Together we can curb the risk of separation and ensure a solid economic and social foundation for our 5.5 million people and those across our nation.

Alberta and Saskatchewan are the envy of the world. We need to act decisively now to keep it that way.

Signed on behalf of hundreds of thousands of Alberta and Saskatchewan people represented within our citizen groups, non-profits, businesses and families,



Dallas Howe



7

Becca Polak



Kyle Addison



Fredrick P. Mannix, OC, AOE, CD



Josh Andrus Executive Director



Peter McCaffrey President



Prem Singh

Founder



Rob Anderson
Lawyer & Former Provincial Official
Opposition Leader and Airdrie MLA

Rick F. Braund
Chairman & CEO
Reserve Royalty Income Trust

W. Brett Wilson Chairman Prairie Merchant Corporation

Bill Turnbull Calgary Businessman, Wildlife Advocate, and Former CFL Defensive Back Tod Votas

Ted Morton, Former Alberta Finance Minister and senior fellow at the School of Public Policy, University of Calgary



luce Quande

Peter Lacey
Founder & Board Chair
Cervus Equipment
Corporation

Travis Powell
President
KLS Earthworks & Environmental

Ruth Peters Co-owner Black Diamond Land & Cattle Co

> Lorenzo Donadeo Executive Chairman Vermilion Energy Inc.

Matt Campbell
Chair
Rocky Mountain Equipment

John D. Williams World Trade Center Saskatoon North Prairie Developments Canwest CLC

Tim Hearn
Chairman, Hearn & Associates
/ Retired Chairman and CEO
Imperial Oil

Stan Grad, Founder & CEO Soderglen Ranches

Grant Fagerheim,

Grant Fagerheim, President & CEO Whitecap Resources Inc.

Rafi G. Tahmazian Senior Portfolio Manager Canoe Financial Richard Snotton

Rick Grafton, CEO Grafton Asset Management



Dave Humphreys, P.L. (Eng.); R.E.T, VP Operations, Birchcliff Energy



Jim Riddell President & CEO Paramount Resources Ltd.



H. Neil Bowker Director Suncast Polytech Inc.



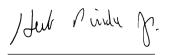
Pat Powell
Titanium Tubing Technologies
and Command Fishing and
Pipeline Recovery



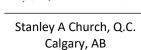
Ken Stephenson, President, Kenaco Capital Services Inc



Wilf Gobert Former Chair Calgary Economic Development



Herb Pinder
President
The Goal Group of Companies





Norman McIntyre Retired President Petro-Canada



Andy Mah CEO Advantage Oil and Gas Ltd.



Paul Wanklyn President & CEO Pipestone Energy Corp.



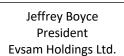
David D. Johnson Retired Chairman & CEO Progress Energy Ltd.



President, Wesjan Ranch Ltd.



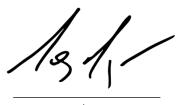
Matt Janisch CEO Islander Oil & Gas



Robert (Bob) J. Iverach Founder Action Alberta

MMAP

Keith MacPhail Calgary, AB



Randy Royer, Calgary Businessman and author of 'Alberta Doesn't Fit'



Ken Stickland Independent Businessman

A

Michael Jelinski, DVM Veterinary Agri-Health Services Ltd.



Greg Yuel
President & CEO
PIC Investment Group Inc.



David J. Broshko President Ridgeback Resources

D Stephen Broth

Stephen Burtt
President
Burtt Consulting and
Development



Dan Cugnet Valleyview Petroleums Ltd. HalBrite Renewables Energy Group Entrepreneur & Farmer



David V Richards Managing Director Network Capital Inc.

Harold (Hal) Kvisle, P.Eng. Corporate Director



L Craig Dorin, DVM Veterinary Agri-Health Services Ltd.



Action Alberta

Mil Sim

Michael Binnion President & CEO Questerre Energy



Robert Ritchie Calgary, AB



Marshall Copithorne Calgary, AB

AR

Greg Bay
Cypress Capital Management

RShirkey

Ronald Shirkey, Q.C. Shirkey & Company

CayPadd-

Gary Peddle

Joons

John R. Rooney Calgary, AB



Phill Elenko Saskatoon, SK



Ross D S Douglas Calgary, AB

Doug Ramsay

Doug Ramsay Calgary, AB

BTHE

Robert Timothy Swinton Calgary, AB

MUL

Paul Charron

Men ...

Jeff Lawson

R.A.C.

Bob Lewis Calgary, AB

Arun Chandrasekaran